

LCS International, Inc.

PMP Review

Chapter 12

Professional Responsibility

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These slides are intended to be used only in settings where each viewer has an original copy of the Sybex *PMP Study Guide* book.

Professional Responsibility

- **Close Project or Phase**
- Close Procurements
- Balancing Stakeholders' Interests
- Applying Professional Knowledge
- Respecting Differences in Diverse Cultures
- Ensuring Integrity

Close *Project* or Phase

Close Project or Phase is the process of finalizing all activities across all of the Project Management Process Groups to complete the project or phase. Completion of the project scope is measured against the project management plan, and the project manager reviews project documents ensure that they are completed before considering the project closed. The process establishes procedures to investigate and document reasons for action taken if a project is terminated before completion. The process also transfers lessons learned to the organization's knowledge base.

Inputs

- .1 Project management plan
- .2 Accepted deliverables
- .3 Organizational process assets

Outputs

- .1 Final product, service, or result transition
- .2 Organizational process assets updates

4.6 *Project Management Integration*

→ To Final Product, Service, or Result Transition

From Develop Project Management Plan

Tools & Techniques

- .1 Expert judgment



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Close Procurements

Close Procurements is the process of completing each project procurement. Closing procurements supports the Close Project or Phase process since it involves verification that all work and deliverables were acceptable. The Close Procurements process involves administrative activities such as finalizing open claims, updating project records to reflect final results, and archiving information for future use. Unresolved claims may be subject to litigation after closure. The contract terms and conditions can prescribe specific procedures for contract closure.

Inputs

- .1 Procurement management plan
- .2 Procurement documentation

Outputs

- .1 Closed procurements
- .2 Organization process assets updates

12.4 *Project Procurement Management*

→ To Close Project or Phase

Tools & Techniques

- .1 Procurement audits
- .2 Negotiated settlements
- .3 Records management system



From Administer Procurements

Professional Responsibility

- Close Project or Phase
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- ***Balancing Stakeholders' Interests***
- Applying Professional Knowledge
- Respecting Differences in Diverse Cultures
- Ensuring Integrity

Balancing Stakeholders' Interests

- Competing Needs
- Dealing with Issues and Problems
- Balancing Constraints
 - Scope, Time, Cost

Professional Responsibility

- Close Project or Phase
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- ***Applying Professional Knowledge***
- Respecting Differences in Diverse Cultures
- Ensuring Integrity

Applying Professional Knowledge

- Project Management Knowledge
- Professional Conduct
- Industry Knowledge
- Truthful Reporting
- Laws and Regulations Compliance
- Respect for Confidential Information
 - Company Data
 - Intellectual Property

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- Ensuring Integrity

Respecting Differences in Diverse Cultures

- Global Competition
- Culture Shock
- Respecting Your Neighbors
- Training
- Perceiving Experiences
- Appreciating Diversity
 - Required by Law
 - Good for Business

Professional Responsibility

- Close Project or Phase
- Close Procurements
- Balancing Stakeholders' Interests
- Applying Professional Knowledge
- Respecting Differences in Diverse Cultures
- ***Ensuring Integrity***

Ensuring Integrity

- Personal Integrity
- Conflict of Interest
 - Associations and Affiliations
 - Vendor Gifts
 - Stakeholder Influence
- Professionally Demeanor

Professional Responsibility

- Current PMP certification information . . .

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